3M is one of a growing number of large national firms that relies on Integrated Electrical for multiple services in multiple locations.

National Presence



The power of partnership is especially evident in the company's national footprint. With over \$1 billion in revenues and with 79 of the country's premiere electrical contracting firms, Integrated Electrical Services has the geographic diversity and breadth of core competencies to uniquely serve customers with multiple facilities nationwide. The ease of working with a single supplier and the assurance of consistent quality in every location is why prominent companies like Wal-Mart, American Airlines, Dow Chemical, Intel, Federal Express, Motorola, Dell Computer, Lucent Technologies, Amazon.com, Home Depot, Lowe's and Texaco have chosen to work with Integrated Electrical Services. As significant as these relationships are, the company believes they are only the beginning of a national account business that has the potential to continue to increase in the coming years. That's one more example of the power of partnership.

Shared Knowledge

Integrated Electrical Services is not a loose confederation of companies but a nationwide network of operating units linked by a common purpose within an established infrastructure. Within this infrastructure passes the collective knowledge of thousands of employees gained over decades on projects of every type. This sharing of information does more than just shorten the learning curve for Integrated Electrical companies faced with new tasks. It effectively makes them experts on the best practices to observe and implement on these tasks. The result is that **Integrated Electrical** Services companies are able to complete each job in the most efficient, most economical way possible, ensuring we are price competitive while still achieving strong earnings growth. That puts real power in partnership.

Sharing critical information between **Integrated Electrical partner companies** results in jobs that are completed more efficiently and more economically.



Second and

Integrated Electrical Services lays fiber optic cable that will comprise part of an advanced Internet Protocol international communications network.

Technology



Focused

The latest technology will play an increasingly important role in business in the next century and Integrated Electrical Services is positioned for leadership in this key area. The company continues to acquire sophisticated information technology expertise in the design, engineering, installation and maintenance of voice/data communications systems. Integrated Electrical companies are recognized for their abilities in this environment and have been chosen for both demanding and high profile jobs. These include the security system at Mount Rushmore, fiber optic cabling at George Washington University and the U.S. Naval Academy, data communications installation for the Johns **Hopkins Comprehensive Cancer Center and Research** Facility, and stadiums for the Baltimore Ravens, the Cincinnati Bengals, the San Diego Padres and the Pittsburgh Pirates. Experience is essential in this complex industry, making the Integrated Electrical Services concept of shared knowledge even more important and proving once again the power of partnership.

Best

Practices

Integrated Electrical Services has remained very competitive in pricing while increasing the company's earnings by continually embracing Best Practices, which is essentially discovering and implementing more economical, more efficient ways to do business. An example of this is the company's focus on prefabrication. Prefabrication is the assembly of both large and small-scale electrical components in a controlled environment before they are moved to the jobsite for installation. Prefabricated components are installed more rapidly and require less manpower, improving the quality and completion time on many jobs. Since prefabrication takes place in a setting designed for assembly, quality is improved, leading to better product performance and the repeat business that

frequently accompanies it. By sharing the concept and the benefits of prefabrication across its national network of companies, Integrated Electrical Services proves there is power in partnership.



. . . .



Prefabrication is one of several best practices that reduces installation time and improves economics for Integrated Electrical customers.



The purchasing power of Integrated **Electrical Services assures our customers** that material will be readily available at a very competitive price.

Economies of Scale



The power of partnership is evident in the economies of scale in purchasing enjoyed by Integrated Electrical Services. Since we purchase for a nationwide network of operating units, we not only can negotiate the best price for materials, we have the financial strength to enter into strategic alliances with major manufacturers. This gives us access to state-ofthe-art goods and services immediately after they are developed and gives our customers assurance of supply in the face of increasing demand. This not only makes Integrated **Electrical Services very** price competitive, it improves the company's ability to deliver unsurpassed quality and the most reliable service, providing yet another reason why there is power in partnership.

Region I

Ace Electric,Inc. Valdosta, Georgia Aladdin Ward Electric & Air, Inc. Sarasota, Florida Amber Electric, Inc. Orlando, Florida Collier Electric Company, Inc. Naples, Florida **Daniel Electrical** Contractors, Inc. Miami, Florida East Coast Acquisition Corporation Miami, Florida Florida IndustrialElectric, Inc. Longwood, Florida Spoor Electric, Inc. West Palm Beach, Florida

Region II

Goss Electric Company, Inc. Decatur, Alabama Haymaker Electric,Ltd. Birmingham, Alabama Holland Electrical Systems, Inc. Atlanta, Georgia Mark Henderson, Incorporated Decatur, Georgia Putzel Electrical Contractors, Inc. Macon, Georgia Spectrol, Inc. Atlanta, Georgia

Region III

ARC Electric, Incorporated Chesapeake, Virginia Bartley & DeVary Electric, Inc. Nassau, Delaware Canova Electrical Contracting, Inc. East McKeesport, Pennsylvania **Commercial Electrical** Contractors,Inc. Worcester, Massachusetts Davis Electrical Constructors, Inc. Greenville, South Carolina DP Cable Baltimore, Maryland Howard Brothers Electric Co., Inc. Charlotte, North Carolina HR Allen Charleston. South Carolina Modern Electric Baltimore, Maryland Newcomb Electric Company, Inc. Roanoke, Virginia PCX Corporation Clayton, North Carolina PrimeNet, Inc. Baltimore, Maryland PrimoElectric Company Baltimore, Maryland

T&H Electrical Corporation Wilson, North Carolina Tech Datacom Systems, Inc. Raleigh, North Carolina Tech Electric Co., Inc. Raleigh, North Carolina Valentine Electrical, Inc. Ashland, Virginia

Region IV

Britt Rice Electric, Inc. College Station, Texas BW Consolidated, Inc. San Antonio, Texas CalhounElectric Co., Ltd. San Antonio, Texas Carroll Systems, Inc. Austin, Texas Cross State Electric, Inc. Corona, California **Cypress Electrical** Contractors, Inc. LaPlace, Louisiana Delco Electric, Inc. Oklahoma City, Oklahoma DKD Electric Company, Inc. Albuquerque, New Mexico Electro-Tech,Inc. Spark, Nevada Elite Solutions Technologies, Inc. San Angelo, Texas Ernest P. Breaux Electrical, Inc. New Iberia, Louisiana Federal Communications Group, Inc. (FCG) Tempe, Arizona Galbraith Abilene, Texas Hatfield Reynolds Electric Company Phoenix, Arizona I.C.G. Electric. Inc. Colorado Springs, Colorado

JW Gray Electric Company, Inc. Stafford. Texas Linemen. Inc. Ontario. California Neal Electric of Austin Austin. Texas NJM Enterprises Phoenix, Arizona Pollock-Summit Electric,LP Houston, Texas Raines Electric Co., Inc. Garland, Texas **RKT** Electric, Inc. Gilbert, Arizona Rockwell Electric, Inc. Escondido, California Wright Electrical

Region V

Daphne, Alabama

Brink Electric Construction Co. Rapid City, South Dakota Kayton Electric,Inc. Holredge, Nebraska Menninga Electric, Inc. Pella, Iowa Midlands Electrical Contractors, Inc. Omaha, Nebraska Muth Electric Mitchell, South Dakota Ron's Electric, Inc. Grand Forks, North Dakota Wolfe Electric, Inc Lincoln, Nebraska

Region VI

Houston-Stafford Electric, Inc. Stafford, Texas Integrated Communication Services, Inc. Houston, Texas Key Electrical Supply, Inc. *Houston, Texas* Tesla Power and Automation, LP *Houston, Texas*

Region VII

Axis Communications, LP Dallas, Texas Mills Electrical Contractors, Inc. Dallas, Texas Regional Electrical Systems Euless, Texas

Region VIII

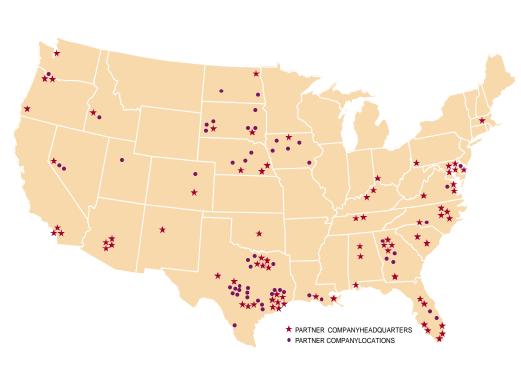
Anderson & Wood Construction Co., Inc. Meridian, Idaho Bachofner Electric, Inc. Portland, Oregon Murray Electrical Contractors, Inc. Roseburg, Oregon New Technology Electrical Contractors, Inc. Hillsboro, Oregon Rodgers Electric Company,Inc. Everett, Washington

Region IX

Mid-States Electric Company,Inc. Jackson, Tennessee Pan American Electric, Inc. Nashville, Tennessee Paulin Electric Company, Inc. Louisville, Kentucky Thomas Popp & Company, Inc. Cincinnati, Ohio Thurman & O'Connell Louisville, Kentucky

Partner Companies

Ace Electric, Inc. Aladdin Ward Electric & Air. Inc. Amber Electric, Inc. Anderson & Wood Construction Co., Inc. ARC Electric, Incorporated Axis Communications, LP Bachofner Electric, Inc. Bartley & DeVary Electric, Inc. Brink Electric Construction Co. Britt Rice Electric, Inc. BW Consolidated. Inc. Calhoun Electric Co., Ltd. Canova Electrical Contracting, Inc. Carroll Systems, Inc. Collier Electric Company, Inc. Commercial Electrical Contractors, Inc. Cross State Electric. Inc. Cypress Electrical Contractors, Inc. Daniel Electrical Contractors, Inc. Davis Electrical Constructors. Inc. Delco Electric, Inc. DKD Electric Company, Inc. DP Cable East Coast Acquisition Corporation Electro-Tech, Inc. Elite Solutions Technologies, Inc. Ernest P. Breaux Electrical, Inc. Federal Communications Group, Inc. (FCG) Florida Industrial Electric, Inc. Galbraith Goss Electric Company, Inc. Hatfield Reynolds Electric Company Haymaker Electric, Ltd. Holland Electrical Systems, Inc. Houston-Stafford Electric. Inc. Howard Brothers Electric Co., Inc. HR Allen I.C.G. Electric. Inc. Integrated Communication Services, Inc. JW Gray Electric Company, Inc.



Kayton Electric, Inc. Key Electrical Supply, Inc. Linemen, Inc. Mark Henderson, Incorporated Menninga Electric, Inc. Midlands Electrical Contractors, Inc. Mid-States Electric Company, Inc. Mills Electrical Contractors, Inc. Modern Electric Murray Electrical Contractors, Inc. Muth Electric, Inc. NJM Enterprises Neal Electric of Austin New Technology Electrical Contractors, Inc. Newcomb Electric Company, Inc. Pan American Electric, Inc. Paulin Electric Company, Inc. **PCX** Corporation Pollock-Summit Electric, LP PrimeNet, Inc. Primo Electric Company Putzel Electrical Contractors. Inc. Raines Electric Co., Inc. **Regional Electrical Systems RKT** Electric. Inc. Rockwell Electric, Inc. Rodgers Electric Company, Inc. Ron's Electric, Inc. Spectrol, Inc. Spoor Electric, Inc. T & H Electrical Corporation Tech Datacom Systems, Inc. Tech Electric Co., Inc. Tesla Power and Automation, LP Thomas Popp & Company, Inc. Thurman & O'Connell Valentine Electrical. Inc. Wolfe Electric, Inc. Wright Electrical



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